



# Factor Investing and ESG in the Corporate Bond Market Before and During the COVID-19 Crisis

Discussion Paper # 46 | October 2020



---

# Factor Investing and ESG in the Corporate Bond Market Before and During the COVID-19 Crisis

MOHAMED BEN  
SLIMANE

Quantitative Research  
*mohamed.benslimane@  
amundi.com*

JEAN-MARIE DUMAS

Alpha FI Solutions  
*jean.dumas@amundi.com*

TAKAYA SEKINE

Quantitative Research  
*takaya.sekine@amundi.com*

---

## Abstract

The objective of this paper is to illustrate the factor investing space in corporate bonds before and during the COVID-19 crisis and is the natural extension of our prior analysis on both the new alternative credit factors and the ESG integration in credit.

We use monthly credit excess return in the EUR denominated Investment Grade bond universe for regression analysis and factor picking. ESG was making its way to becoming a mainstream factor within the Investment Grade universe and when the COVID-19 stress hit the financial markets, it displayed a “hedge-like” behavior. We had previously identified that better ESG and lower cost of capital were related, however the realization of this feature in a stress environment is worth investors’ attention.

**Keywords:** Corporate bond, Factor investing , ESG, Covid-19



## Table of contents

<b>Abstract</b>	p. 3
<b>Introduction</b>	p. 7
- Pre Covid-19 mainstreaming of ESG	p. 7
- Benefit of ESG during the Covid-19 period	p. 11
<b>Conclusion</b>	p. 14
<b>Appendix</b>	p. 15
<b>Discussion Papers list</b>	p. 19



# Introduction

In our previous research - Ben Slimane *et al.* (2018) - we described the evolution of credit investing between traditional and new alternative factors. We have also identified subsequently in Ben Slimane *et al.* (2019) that ESG considerations had permeated from equities to credit and that ESG considerations were starting to impact the financing of corporates. In this context, we analyze how the traditional and new alternative factor mixed with ESG before the COVID-19 crisis. We then highlight the behavior of ESG during the COVID-19 crisis.

## Pre Covid-19 mainstreaming of ESG

For Euro denominated investment grade bonds, we identified in Ben Slimane *et al.* (2018) that the market conditions changed after the 2008 financial crisis. In the period before the GFC from 2003 to 2008, the market is better explained with a set of traditional factors than with CAPM alone. The authors define their traditional bond risk factor model with duration-times-spread (DTS), duration and liquidity. In the period from 2009 to 2018 after the GFC, traditional factors in a multi-factor framework need to be augmented by new alternative factors to keep the multi-factor framework relevant against CAPM alone. Valuation, momentum, low risk and size were introduced. The payoffs of our implementations of valuation and momentum are also complementary which make these two factors attractive to on-board within a traditional and alternative multi-factor framework. Valuation in addition was already relevant in the USD denominated investment grade space before the GFC.

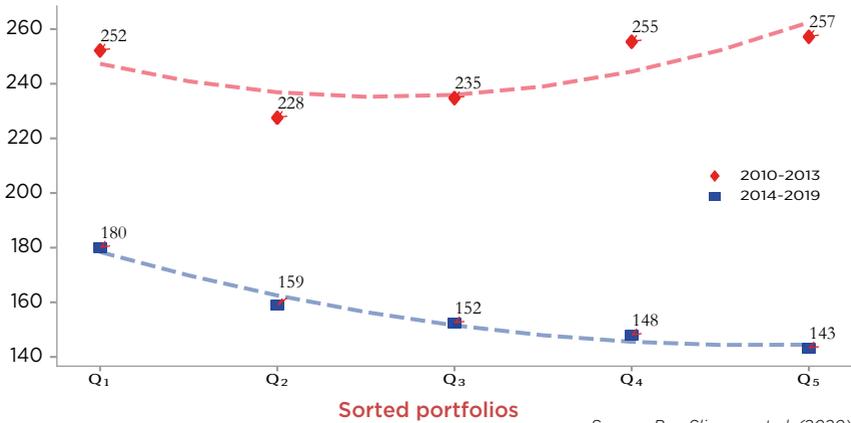
Separately, in Ben Slimane *et al.* (2019) we extend to corporate bonds the analysis of ESG in the asset pricing. ESG scores here refer to the proprietary scores generated by the ESG rating process of Amundi. The score combines multiple generalist and sector specific vendor data and is enhanced by internal sector reviews, engagement and thematic research by Amundi's ESG research desk. Owing to the commitment of Amundi to ESG since its foundation in 2010, the score has the point-in-time feature, which makes it representative of ESG status of issuers as it could be analyzed since 2010. Bennani *et al.* (2018) indicate that for Equities, sorted quintile portfolios<sup>1</sup> along ESG exposure displayed a U-shape in their returns before 2014 while transforming to a L-shape after 2014. This quantified improvement in ESG integration across regions at the exception of Japan is an indication that within the shareholder vs. stakeholder debate of Freidman and Freeman, the stakeholder theory is now better accepted by investors. On a mark-to-market basis as displayed in Figure 1, credit excess returns display after 2014 a positive relation to the ESG score of the issuers<sup>2</sup>, while being indifferent between issuers with top ESG and bottom ESG scores before 2014.

---

<sup>1</sup> *The quintile portfolios are sector-neutral*

<sup>2</sup> *In the credit analysis, the quintile portfolios are also sector-neutral*

**Chart # 1: Annualized credit return in bps of ESG sorted portfolios (EUR IG, 2010-2019)**



We extend our prior regression analysis from Ben Slimane *et al.* (2018) to identify how ESG fits within a multi-factor framework. We start with all bonds denominated in EUR from the ICE<sup>3</sup> BofAML Large Cap (Investment Grade) Corporate Bond Index on a monthly basis. The duration, DTS and liquidity risk factor returns  $R^I(t)$ ,  $R^S(t)$ ,  $R^L(t)$ , are extracted thanks to the known factor loadings (modified duration, DTS, liquidity-time-price<sup>4</sup> respectively) and total return of bonds with a Fama-Macbeth procedure on the cross-section of the ICE BofAML Large Cap Investment Grade Corporate Bond index universe.

We then analyze the traditional risk factor model against the bond market credit excess return, which is our CAPM model.  $R_i(t)$  is the credit excess return.

*Equation 1: CAPM*

$$R_i(t) = \alpha_i^c + \beta_i^{MKT} \cdot R^{MKT}(t) + \varepsilon_i^c(t)$$

For the traditional model, we use the previously extracted  $R^I(t)$ ,  $R^S(t)$ ,  $R^L(t)$  risk factor returns.

<sup>3</sup> Source ICE Data Indices, LLC (“ICE DATA”), is used with permission. ICE DATA, its affiliates and their respective third-party suppliers disclaim any and all warranties and representations, express and/or implied, including any warranties of merchantability or fitness for a particular purpose or use, including the indices, index data and any data included in, related to, or derived therefrom. Neither ICE DATA, its affiliates nor their respective third-party suppliers shall be subject to any damages or liability with respect to the adequacy, accuracy, timeliness or completeness of the indices or the index data or any component thereof, and the indices and index data and all components thereof are provided on an “as is” basis and your use is at your own risk. ICE DATA, its affiliates and their respective third-party suppliers do not sponsor, endorse, or recommend AMUNDI, or any of its products or services.

<sup>4</sup> Liquidity scores are described in Ben Slimane and De Jong (2017).

### Equation 2: Traditional factor model

$$R_i(t) = \alpha_i^T - \beta_i^{MD} \cdot R^I(t) - \beta_i^{DTS} \cdot R^S(t) + \beta_i^{LTP} \cdot R^L(t) + \varepsilon_i^T(t)$$

For the five-factor model, we introduce  $F^{HML}(t)$ ,  $F^{WML}(t)$  which are the time-series of long short factor returns for the value and momentum factors as defined in Ben Slimane *et al.* (2018). In our value approach, we define the cheapness of bonds as the residual of the cross-sectional regression of option-adjusted spreads in logarithms over bond characteristics (in numerical values and dummy variables for similarity categories). Our momentum score is based on six-month trailing bond returns measured over the seven to first month prior to the calculation date, therefore excluding the eventual short-lived reversal effect. We add  $F^{SMB}(t)$  for size in the six-factor model with the total debt value of the issuer.

### Equation 3: Five-factor model

$$R_i(t) = \alpha_i^F - \beta_i^{MD} \cdot R^I(t) - \beta_i^{DTS} \cdot R^S(t) + \beta_i^{LTP} \cdot R^L(t) + \beta_i^{HML} \cdot F^{HML}(t) + \beta_i^{WML} \cdot F^{WML}(t) + \varepsilon_i^F(t)$$

We add  $F^{SMB}(t)$  for size in the six-factor model.

### Equation 4: Six-factor model

$$R_i(t) = \alpha_i^{SX} - \beta_i^{MD} \cdot R^I(t) - \beta_i^{DTS} \cdot R^S(t) + \beta_i^{LTP} \cdot R^L(t) + \beta_i^{SMB} \cdot F^{SMB}(t) + \beta_i^{HML} \cdot F^{HML}(t) + \beta_i^{WML} \cdot F^{WML}(t) + \varepsilon_i^F(t)$$

The  $F^{ESG}(t)$  long short factor return for ESG is built from the ESG scores following the alternative factor approach described in Ben Slimane *et al.* (2018). We propose the “five-factor + ESG” and “six-factor + ESG” regression models.

### Equation 5: Five-factor + ESG model

$$R_i(t) = \alpha_i^{F+ESG} - \beta_i^{MD} \cdot R^I(t) - \beta_i^{DTS} \cdot R^S(t) + \beta_i^{LTP} \cdot R^L(t) + \beta_i^{HML} \cdot F^{HML}(t) + \beta_i^{WML} \cdot F^{WML}(t) + \beta_i^{ESG} \cdot F^{ESG}(t) + \varepsilon_i^{F+ESG}(t)$$

### Equation 6: Six-factor + ESG model

$$R_i(t) = \alpha_i^{SX+ESG} - \beta_i^{MD} \cdot R^I(t) - \beta_i^{DTS} \cdot R^S(t) + \beta_i^{LTP} \cdot R^L(t) + \beta_i^{SMB} \cdot F^{SMB}(t) + \beta_i^{HML} \cdot F^{HML}(t) + \beta_i^{WML} \cdot F^{WML}(t) + \beta_i^{ESG} \cdot F^{ESG}(t) + \varepsilon_i^{SX+ESG}(t)$$

With our regression results in Table 1 we confirm that in the periods 2010-2013 and 2014-2020 (end of February or end of June or end of July) the traditional factor model has less explanatory power than a simple CAPM. This validates our search for additional alternative factors. The VIF however indicates collinearity within exogenous variables (O'Brien, 2007). For the 2009-2018 period, we had accepted the five-factor model's VIF of 8.43 as reasonable for the collinearity within factors.

**Table # 1: regression results for CAPM, traditional factors, traditional factors augmented by alternative factors and ESG**

Regression Model	2010-2013		2014-2020/02		2014-2020/06		2014-2020/07	
	Average R2 (%)	VIF						
<b>CAPM</b>	62.27		64.63		69.67		69.89	
<b>TRAD</b>	56.14	3.95	57.26	1.58	65.59	1.42	65.96	1.42
<b>5F</b>	67.07	17.44	62.28	12.58	72.16	14.50	72.35	14.41
<b>6F</b>	69.87	30.79	65.47	14.97	75.15	17.16	75.32	16.50
<b>5F+ESG</b>	68.78	22.47	64.16	14.71	73.55	18.85	73.74	17.58
<b>6F+ESG</b>	71.67	43.23	67.38	20.43	76.53	28.42	76.70	28.24

Source: ICE BoA Merrill Lynch Euro Large Cap Corporate Bond Index. Authors' calculations

After the COVID-19 related stress has started to recede in the credit market, we see that within the “five-factor + ESG” multi-factor model, collinearities have started to decrease (for the 2014-2020/07 period). As we are concerned by these collinearities within factors during the COVID-19 related market environment, we engage in a factor picking exercise. With a Least Absolute Shrinkage and Selection Operator (LASSO) analysis method introduced by Tibshirani (1996) which is a penalized regression approach, we seek the priority order in which we would choose factors to explain the market.

Table 2 shows that for the 2014 to 2020/02 period, the most relevant explanatory component is DTS, which often remain synonymous with “credit market beta” for practitioners. The alternative factor value is picked second and interestingly ESG is picked third. The period is of importance as we have identified that ESG integration in asset pricing has been increasing since 2014 both for equities and credit.

**Table # 2: Factor-Picking order**

period	DTS	Dur.	Liq.	Value	Mom.	Size	ESG
<b>2014 - 2020/01</b>	1	5	4	2	7	6	3
<b>2014 - 2020/02</b>	1	5	4	2	7	6	3
<b>2014 - 2020/03</b>	2	4	3	1	5	6	7
<b>2014 - 2020/04</b>	2	5	4	1	6	3	7
<b>2014 - 2020/05</b>	2	5	4	1	6	3	7
<b>2014 - 2020/06</b>	2	5	4	1	6	3	7
<b>2014 - 2020/07</b>	2	5	4	1	6	3	7

Source: ICE BoA Merrill Lynch Euro Large Cap Corporate Bond Index. Authors' calculations

**Table # 3: VIF evolution with the inclusion of the 2<sup>nd</sup>, 3<sup>rd</sup>, 5<sup>th</sup>, 6<sup>th</sup> and 7<sup>th</sup> variables**

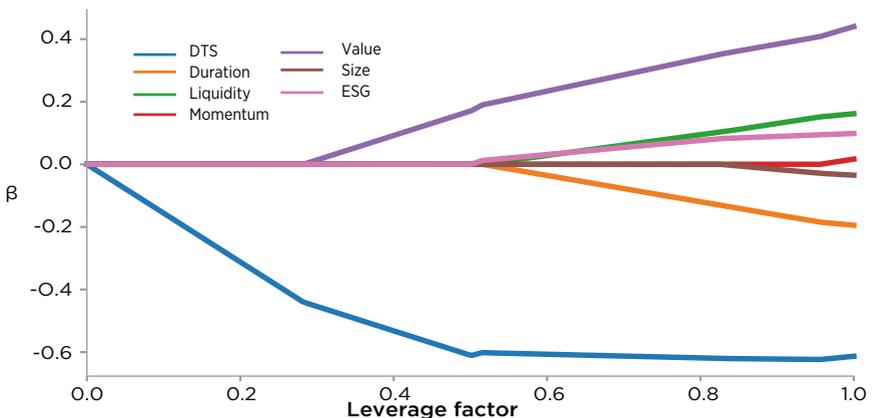
period	1	2	3	4	5	6	7
2014-2020/01		3.67	4.61	5.20	6.04	6.07	6.53
2014-2020/02		3.65	4.53	5.18	6.07	6.14	6.53
2014-2020/03		4.74	5.06	5.82	5.82	6.40	10.79
2014-2020/04		3.46	4.01	4.24	5.07	5.13	11.77
2014-2020/05		3.39	3.85	4.08	4.88	4.95	11.47
2014-2020/06		3.41	3.76	3.91	4.87	5.00	11.14
2014-2020/07		3.40	3.74	3.89	4.88	5.02	11.19

Source: ICE BoA Merrill Lynch Euro Large Cap Corporate Bond Index. Authors' calculations

## Benefit of ESG during the Covid-19 period

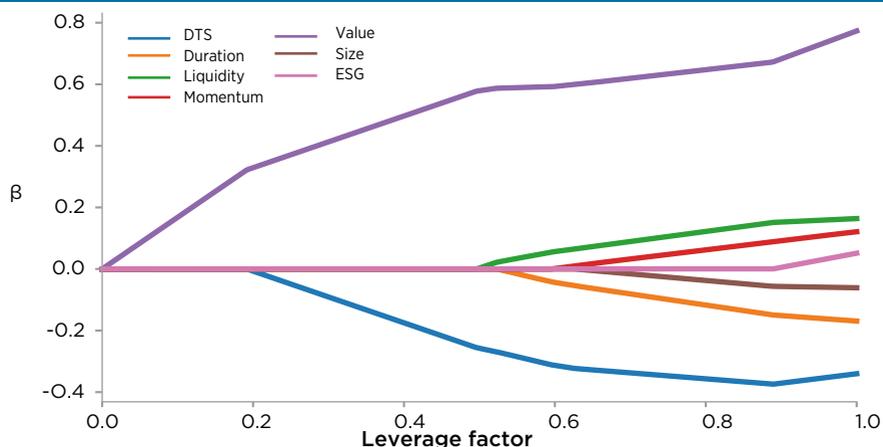
It is striking in Table 2 that with the addition of a single monthly data point, the factor picking exercise produces a significantly different ranking for ESG. This is a token of the magnitude of the march 2020 month in the World with the expansion of the COVID-19 pandemic and also in the credit market. Prior to march 2020, we could argue that ESG was pushing itself within the mix of the main factors explaining the credit market. Indeed, the “five-factor + ESG” regression model was better than a traditional model in terms of explanatory power. Relative to the previous 2010-2013 period, the VIF also in Table 2 signals a much-decreased collinearity within this model. As for factor picking, ESG was captured third after DTS and Value. This signaled to active managers who function in a low factor-intensity framework that ESG was getting close to DTS and value in significance for their investment process.

**Chart # 2: LASSO regression analysis for 2014 - 2020/02**



Source: ICE BoA Merrill Lynch Euro Large Cap Corporate Bond Index. Authors' calculations

**Chart # 3: LASSO regression analysis for 2014 - 2020/03**



Source: ICE BoA Merrill Lynch Euro Large Cap Corporate Bond Index. Authors' calculations

Figure 2 and 3 illustrate the change of ranking for ESG in the LASSO factor picking analysis before and after including March 2020 in the observation period. Looking closer to the monthly returns in Table 4, we can identify that the ESG long short return showed a solid positive return in the month where the credit market was hit the hardest by the global financial stress and the increase in expected unemployment rate related to the COVID-19 pandemic before central banks' intervention on the credit market.

**Table # 4: Monthly factor long short returns and benchmark excess return**

Date	Benchmark Excess Return	DTS	Dur.	Liq.	Value	Mom.	Size	ESG
2019/09	0,05	-0,06	0,27	0,03	0,48	-0,02	0,06	-0,14
2019/10	0,65	-0,03	0,10	0,04	0,27	-0,11	-0,14	0,01
2019/11	0,07	0,00	0,10	0,10	0,11	0,10	0,17	-0,02
2019/12	0,65	-0,13	0,22	0,01	0,47	0,33	-0,06	-0,11
2020/01	0,07	0,02	-0,36	-0,05	0,23	-0,03	0,20	-0,08
2020/02	-1,05	0,17	-0,15	0,13	-0,44	0,17	0,37	0,13
2020/03	-5,95	0,56	-0,26	0,04	-4,16	0,06	0,30	1,27
2020/04	3,24	-0,01	-0,70	0,04	2,05	-2,08	-2,10	-0,54
2020/05	0,90	-0,03	0,12	0,04	0,88	-0,71	0,15	-0,24
2020/06	1,04	-0,12	-0,07	-0,09	1,22	-1,60	0,44	-0,13
2020/07	1,22	-0,05	-0,18	0,02	0,65	-0,54	-0,22	-0,18

Source: ICE BoA Merrill Lynch Euro Large Cap Corporate Bond Index. Authors' calculations

Our interpretation is that in the highest market stress environment, investors chose to stick to their positively scored ESG issuers. We have previously demonstrated in Ben Slimane *et al.* (2019) that ESG has a positive impact on the cost of debt and

that this relation had strengthened after 2014. We estimated a 31bp difference in cost of capital between an ESG worst in class corporate and an ESG best-in-class corporate. In a stressed environment where the access to capital had become key to the going-concern of corporates, it is therefore rational that investors have favored higher scored ESG companies versus lower scored ESG companies. Amiraslani *et al.* (2017) have also showed the positive effects of high corporate social responsibility for better access to capital after the GFC shock.

As Figure 4 illustrates, the ESG factor has shown a “hedge” behavior in the stressed market environment of March 2020. Table 3 specifically illustrates the increase in collinearity when the seventh factor (ESG) is picked in the months following February 2020. The VIF is calculated by regressing each selected predictor on all others that are selected.

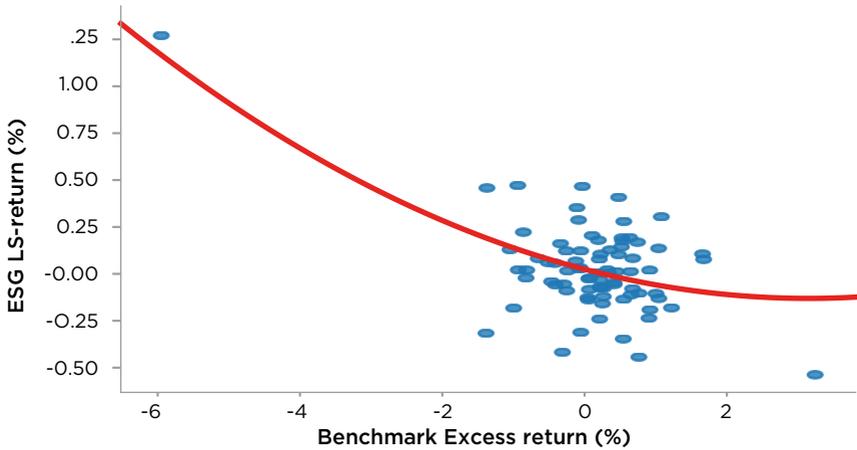
The ESG factor shows an interesting alternative pay-off pattern as illustrated in Figure 4. We must differentiate its behavior in a low volatile environment and during a deep crisis in the credit market as experienced after late February of 2020. Then the ESG factor and the value factor set a good complementarity with a negative -69.6% correlation between their long short factor returns for the period 2014-2020-07. This feature is useful in a robust portfolio construction perspective based on alternative factors. See Ben Slimane *et al.* (2018) for the value factor pay-off analysis.

Further investigations could be performed to see the relative contributions of the three sub-components of the ESG score: Environment, Social & Governance. Particularly, the positioning of an issuer facing Environmental challenges could lead to significant discrepancies as the Euro denominated credit market has experienced a significant growth of the Green Bond market, which now constitutes for Investment Grade companies a relatively mature sub-segment. The Green Bonds will keep a strong visibility as the European Commission intends to use these instruments to “jumpstart a sustainable economic recovery”<sup>5</sup> and has launched in June 2020 a targeted consultation for an EU Green Bond Standard.

---

<sup>5</sup> [https://ec.europa.eu/commission/presscorner/detail/en/mex\\_20\\_1050](https://ec.europa.eu/commission/presscorner/detail/en/mex_20_1050)

**Chart # 4: ESG long-short payoff function**



Source: ICE BoA Merrill Lynch Euro Large Cap Corporate Bond Index. Authors' calculations

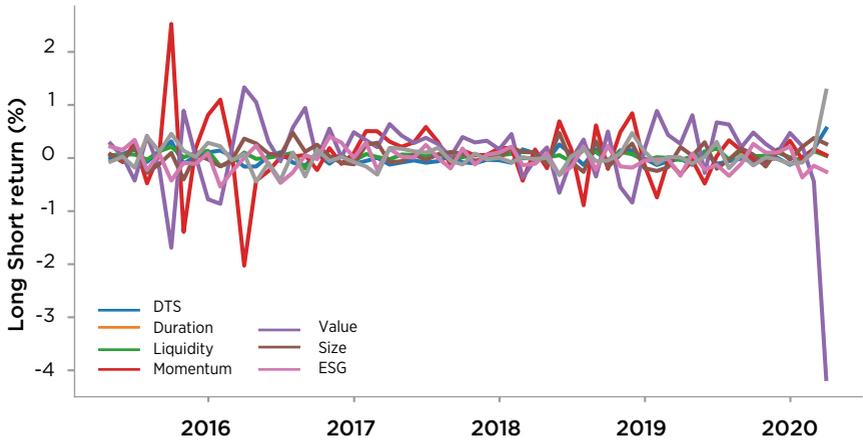
## Conclusion

With our regression analysis on the credit excess returns in the Euro denominated Investment Grade space we identify that after 2014, ESG was mainstreaming itself within the main factors eligible for active management. When the COVID-19 crisis hit the credit market significantly in march of 2020, our factor-picking analysis indicate that ESG dipped in the ranking of factors explaining the market. However, ESG displayed a solid “hedge-like” feature, which is consistent with the concern of investors on corporates' capacity to access capital. We have previously demonstrated that the worse-to-better gap on the ESG score of issuers brought a difference in cost of capital. That concern became paramount between the moment when the financial market stress hit the credit market and central banks intervened to ease the default concerns. In addition to new alternative factors, the credit factor investment space needs to integrate ESG.

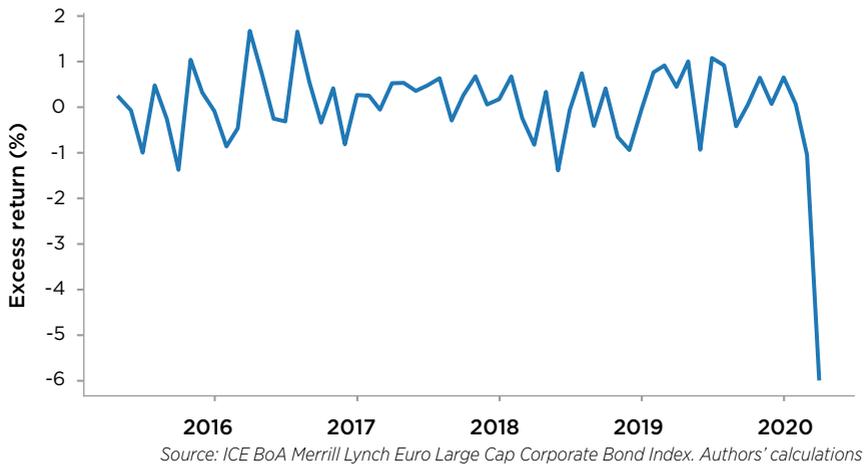
Going forward, we will study the green bond premium including its behavior during the COVID-19 crisis.

## Appendix

**Chart # 5: Monthly factor long short returns  
(5Y up to March 2020)**



**Chart # 6: Monthly benchmark excess return  
(5Y up to March 2020)**





---

## References

---

**Amiraslani, H., Lins, K.V., Servaes, H. and Tamayo, A.M. (2017)**, The Bond Market Benefits of Corporate Social Capital During the Financial Crisis, *European Corporate Governance Institute (ECGI) - Finance Working Paper*, 535(2017).

**Ben Dor, A., Dynkin, L., Hyman, J., Houweling, P., van Leeuwen, E., and Penninga, O. (2007)**, Duration Times Spread, *Journal of Portfolio Management*, 33(2), pp. 77-100.

**Bennani, L., Le Guenedal, T., Lepetit, F., Ly, L., Mortier, V., Roncalli, T. and Sekine, T. (2018)**, how ESG Investing Has Impacted the Asset Pricing in the Equity Market, *Amundi Discussion Paper*, 36, [www.research-center.amundi.com](http://www.research-center.amundi.com).

**Ben Slimane, M., Brard, E., Le Guenedal, T., Roncalli, T. and Sekine, T. (2020)**, ESG Investing and Fixed Income: It's Time to Cross the Rubicon, *Amundi Discussion Paper*, 45, [www.research-center.amundi.com](http://www.research-center.amundi.com)

**Ben Slimane M. and, De Jong, M. (2017)**, Bond Liquidity Scores, *Journal of Fixed Income*, 27(1), pp. 77-82.

**Ben Slimane, M., De Jong, M., Dumas, JM., Fredj, H., Sekine, T. and Srb, M. (2018)**, Traditional and Alternative Factors in Investment Grade Corporate Bond Investing, *Amundi Working Paper*, 78, [www.research-center.amundi.com](http://www.research-center.amundi.com).

**Ben Slimane, M., Le Guenedal T., Roncalli, T. and Sekine, T. (2019)**, ESG Investing in Corporate Bonds: Mind the Gap, *Amundi Working Paper*, 94, [www.research-center.amundi.com](http://www.research-center.amundi.com).

**O'Brien, R.M. (2007)**, A Caution Regarding Rules of Thumb for Variance Inflation Factors, *Quality & Quantity*, 41(5), pp. 673-690.

**Tibshirani, R. (1996)**, Regression Shrinkage and Selection via the Lasso, *Journal of the Royal Statistical Society Series B (Methodological)*, 58(1), pp. 267-288.

---

### ICE disclaimer

Source ICE Data Indices, LLC ("ICE DATA"), is used with permission. ICE DATA, its affiliates and their respective third-party suppliers disclaim any and all warranties and representations, express and/or implied, including any warranties of merchantability or fitness for a particular purpose or use, including the indices, index data and any data included in, related to, or derived therefrom. Neither ICE DATA, its affiliates nor their respective third party suppliers shall be subject to any damages or liability with respect to the adequacy, accuracy, timeliness or completeness of the indices or the index data or any component thereof, and the indices and index data and all components thereof are provided on an "as is" basis and your use is at your own risk. ICE DATA, its affiliates and their respective third party suppliers do not sponsor, endorse, or recommend AMUNDI, or any of its products or services.



---

# Discussion Papers list

---

- DP-46-2020 Factor Investing and ESG in the Corporate Bond Market Before and During the COVID-19 Crisis**  
BEN SLIMANE Mohamed, Quantitative Research, DUMAS Jean-Marie, Alpha FI Solutions, SEKINE Takaya, Quantitative Research
- DP-45-2020 ESG Investing and Fixed Income: It's Time to Cross the Rubicon**  
BEN SLIMANE Mohamed, LE GUENEDAL Théo, RONCALLI Thierry, TAKAYA Sekine, Quantitative Research, BRARD Éric, Head of Fixed Income, 2020-01
- DP-44-2020 FX wars, currency wars and money wars**  
Part 2: Fiat Money vs. Cryptocurrencies –Private vs. Public digital currencies...  
ITHURBIDE Philippe, 2020-01
- DP-43-2020 FX wars, currency wars and money wars**  
Part 1: FX wars vs. currency wars USD vs. EUR vs. RMB vs. ...  
ITHURBIDE Philippe, 2020-01
- DP-42-2019 ESG investing in recent years: new insights from old challenges**  
DREI Angelo, LE GUENEDAL Théo, LEPETIT Frédéric, RONCALLI Thierry, TAKAYA Sekine, Quantitative Research, MORTIER VINCENT, Deputy Group Chief Investment Officer, 2019-12
- DP-41-2019 Buybacks – A multi-perspective review and thoughts on best practices for company buyback policies**  
STERLING Craig, WANE Ibra, 2019-10
- DP-40-2019 Emerging Markets: Vulnerability and contagion risks... Fragile vs. anti-fragile countries**  
ITHURBIDE Philippe, 2019-06
- DP-39-2019 How to differentiate emerging countries? New approaches for classification and typology**  
ITHURBIDE Philippe, 2019-06
- DP-38-2019 Who Will Lead the World Economy? US vs EU vs China - USD vs. EUR vs RMB**  
ITHURBIDE Philippe, 2019-04
- DP-37-2019 Is inflation definitely dead or simply dormant? Consequences for central banks**  
ITHURBIDE Philippe, 2019-04

- 
- DP-36-2018** **How ESG Investing Has Impacted the Asset Pricing in the Equity Market**  
BENNANI Leila, LE GUENEDAL Théo, LEPETIT Frédéric, RONCALLI Thierry, TAKAYA Sekine, Quantitative Research, LY Lai, ESG Analysis, MORTIER Vincent, Deputy Group Chief Investment Officer, 2018-12
- 
- DP-35-2018** **Global Trade War: Where Do we Stand Now? What Impacts?**  
ITHURBIDE Philippe, 2018-11
- 
- DP-34-2018** **The living wage: towards better industry practices**  
BLOTIÈRE Elsa, 2018-07
- 
- DP-33-2018** **Where will the next financial crisis come from? Are we ready to confront it?**  
ITHURBIDE Philippe, 2018-07
- 
- DP-32-2018** **Setting objectives for your asset allocation**  
AMUNDI ASSET ALLOCATION ADVISORY, 2018-03
- 
- DP-31-2018** **Aggressive tax optimisation: what is the best ESG approach?**  
MOREL Jean-Baptiste, 2018-01
- 
- DP-30-2018** **Shareholder Activism: Why Should Investors Care?**  
BEKJAROVSKI Filip, BRIÈRE Marie, 2018-03
- 
- DP-29-2017** **Keep Up The Momentum**  
RONCALLI Thierry, 2017-12
- 
- DP-28-2017** **Megatrends and disruptions: Consequences for Asset Management**  
ITHURBIDE Philippe, 2017-11
- 
- DP-27-2017** **Real assets What contribution to asset allocation especially in times of crisis?**  
ITHURBIDE Philippe, 2017-11
- 
- DP-26-2017** **The Food Challenge: How Can One Achieve Greater Transparency?**  
NAVARRÉ Marie, RENARD Aurélie, TENDEAU Jérôme, 2017-09
- 
- DP-25-2017** **The Quest for Diversification Why Does It Make Sense to Mix Risk Parity, Carry and Momentum Risk Premia**  
BURGUES Alexandre, KNOCKAERT Edouard, LEZMI Edmond, MALONGO Hassan, RONCALLI Thierry, SOBOTKA Raphaël, 2017-09

- 
- DP-24-2017 Opportunities of deep-sea mining and ESG risks**  
NAVARRE Marie, LAMMENS Héloïse, 2017-07
- 
- DP-23-2017 Palm Oil: The environmental dilemma**  
BLOTIÈRE Elsa, GROUILLET Julien, RENARD Aurélie, 2017-06
- 
- DP-22-2017 The Global Trade Slowdown: Structural or Cyclical?**  
ITHURBIDE Philippe, 2017-05
- 
- DP-21-2017 Cycles and Asset Allocation: Key Investment Decisions**  
MIJOT Éric, 2017-02
- 
- DP-20-2017 Human rights and businesses:  
How can one assess the corporate responsibility  
to protect human rights?**  
NAVARRE Marie, PEYTHIEU Arnaud, 2017-01
- 
- DP-19-2016 Coal extraction and mining:  
sector exclusion or greater selectivity?**  
CROZAT Catherine, 2016-10
- 
- DP-18-2016 The emergence of the Renminbi as an international currency:  
where do we stand now?**  
DRUT Bastien, ITHURBIDE Philippe, JI Mo,  
TAZÉ-BERNARD Éric, 2016-09
- 
- DP-17-2016 Endocrine disruptors in ESG Analysis**  
NAVARRE Marie, RENARD Aurélie, 2016-09
- 
- DP-16-2016 IORP2: A New Regulatory Framework for Pensions**  
BOON Ling-Ni, BRIÈRE Marie, 2016-07
- 
- DP-15-2016 Low/negative interest rate environment, secular stagnation...  
implications for asset management**  
ITHURBIDE Philippe, 2016-04
- 
- DP-14-2016 Forex markets:  
the nuts and bolts of the Carry factor**  
LEZMI Edmond, 2016-04
- 
- DP-13-2016 The financial markets today:  
how to cope with low/negative interest rates**  
ITHURBIDE Philippe, 2016-04
- 
- DP-12-2015 Central Banks: the First Pillar of the Investment Cycle**  
MIJOT Éric, 2015-11
- 
- DP-11-2015 Equity factor investing according  
to the macroeconomic environment**  
RUSSO Alessandro, 2015-11

- 
- DP-10-2015 Long cycles and the asset markets**  
MIJOT Éric, 2015-05
- 
- DP-09-2015 Reallocating savings to investment:  
the new role of asset managers**  
PERRIER Yves, 2015-02
- 
- DP-08-2014 Allocating alternative assets:  
why, how and how much?**  
De LAGUICHE Sylvie, TAZÉ-BERNARD Éric, 2014-11
- 
- DP-07-2014 The short investment cycle: our roadmap**  
MIJOT Éric, 2014-10
- 
- DP-06-2014 Managing uncertainty with DAMS:  
from asset segmentation to portfolio management**  
FACCHINATO Simone, POLA Gianni, 2014-10
- 
- DP-05-2014 Physical real estate in long-term asset allocation:  
The case of France**  
BLANCHARD Cécile, De LAGUICHE Sylvie,  
RUSSO Alessandro, 2014-05
- 
- DP-04-2014 Understanding Smart Beta:  
beyond diversification and low risk investing**  
RUSSO Alessandro, 2014-05
- 
- DP-03-2014 SRI and performance:  
impact of ESG criteria in equity and bond management processes**  
BERG Florian, De LAGUICHE Sylvie, LE BERTHE Tegwen,  
RUSSO Alessandro, SORANGE Antoine, 2014-03
- 
- DP-02-2014 “Risk-Free” Assets:  
What Long-Term Normalized Return?**  
De LAGUICHE Sylvie, 2014-03
- 
- DP-01-2014 Will the Real Janet Yellen Stand Up?**  
ITHURBIDE Philippe, 2014-03

Chief Editor

**Philippe ITHURBIDE**

*Senior Economic Advisor*

Conception & production

Pia BERGER, *Research*

Benoit PONCET, *Research*

This material is not deemed to be communicated to, or used by, any person, qualified investor or not, from any country or jurisdiction which laws or regulations would prohibit such communication or use. Consideration should be given to whether the risks attached to an investment are suitable for prospective investors who should ensure that they fully understand the contents of this document. A professional advisor should be consulted to determine whether an investment is suitable. The value of, and any income from, an investment can decrease as well as increase. The strategies do not have any guaranteed performance. Further, past performance is not a guarantee or a reliable indicator for current or future performance and returns. The performance data presented herein do not take account of the commissions and costs incurred on the issue and redemption of units if any. This document does not constitute an offer to buy nor a solicitation to sell in any country where it might be considered as unlawful, nor does it constitute public advertising or investment advice.

The funds or securities referred to herein are not sponsored, endorsed, or promoted by MSCI, and MSCI bears no liability with respect to any such funds or securities or any index on which such funds or securities are based. The Prospectus contains a more detailed description of the limited relationship MSCI has with Licensee and any related funds, as well as additional disclaimers that apply to the MSCI indexes. The MSCI indexes are the exclusive property of MSCI and may not be reproduced or extracted and used for any other purpose without MSCI's consent. The MSCI indexes are provided without any warranties of any kind.

In the European Union, this document is only for the attention of «Professional» investors as defined in Directive 2004/39/EC dated 21 April 2004 on markets in financial instruments («MIFID»), to investment services providers and any other professional of the financial industry, and as the case may be in each local regulations and, as far as the offering in Switzerland is concerned, a «Qualified Investor» within the meaning of the provisions of the Swiss Collective Investment Schemes Act of 23 June 2006 (CISA), the Swiss Collective Investment Schemes Ordinance of 22 November 2006 (CISO) and the FINMA's Circular 08/8 on Public Advertising under the Collective Investment Schemes legislation of 20 November 2008. Under no circumstances may this material be distributed in the European Union to non «Professional» investors as defined in the MIFID or in each local regulation, or in Switzerland to investors who do not comply with the definition of «qualified investors» as defined in the applicable legislation and regulation.

This document neither constitutes an offer to buy nor a solicitation to sell a product, and shall not be considered as an unlawful solicitation or an investment advice.

Past performance and simulations shown in this document do not guarantee future results, nor are they reliable indicators of future performance.

Amundi accepts no liability whatsoever, whether direct or indirect, that may arise from the use of information contained in this material. Amundi can in no way be held responsible for any decision or investment made on the basis of information contained in this material. The information contained in this document is disclosed to you on a confidential basis and shall not be copied, reproduced, modified, translated or distributed without the prior written approval of Amundi, to any third person or entity in any country or jurisdiction which would subject Amundi or any of «the Funds», to any registration requirements within these jurisdictions or where it might be considered as unlawful. Accordingly, this material is for distribution solely in jurisdictions where permitted and to persons who may receive it without breaching applicable legal or regulatory requirements.

The information contained in this document is deemed accurate as at the date of publication set out on the first page of this document. Data, opinions and estimates may be changed without notice.

Document issued by Amundi Asset Management, "société par actions simplifiée" with a share capital of €1,086,262,605 – Portfolio manager regulated by the AMF under number GP04000036 – Head office: 90 boulevard Pasteur – 75015 Paris – France – 437 574 452 RCS Paris [www.amundi.com](http://www.amundi.com) – Photo credit: Getty Images – Peet Snyder / EyeEm